

Issue | Q3-4 2018

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FOR NH HOTEL GROUP**

**STRATEGIC INVESTMENT
IN GLOBAL HOTEL ALLIANCE**

NOW OPEN
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SOUQ AL WAKRA HOTEL QATAR BY TIVOLI
AL NAJADA DOHA HOTEL BY TIVOLI
AL NAJADA HOTEL APARTMENTS BY OAKS
TIVOLI ÉVORA ECORESORT

COMING SOON
ANANTARA JINSHA CHENGDU HOTEL
AVANI KOTA KINABALU
AVANI CENTRAL BUSAN

**TIVOLI HOTELS & RESORTS
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**ELEWANA COLLECTION
WIDENING OUR REACH IN NORTH AMERICA**

MINOR
HOTELS


ANANTARA

nh
HOTELS

AVANI


nh COLLECTION
HOTELS


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— COLLECTION —

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HOTELS


OAKS
HOTELS & RESORTS

TIVOLI
HOTELS & RESORTS

HELLO

One transformative acquisition. One passion for perfection.

Dear valued partners,

I am pleased to announce the completion of our tender offer for NH Hotel Group. This acquisition has given us a combined platform of 516 properties in 53 countries, transformed us into a truly global hospitality company and placed us in the top 20 largest hotel groups by number of rooms.

We also recently placed a USD 3.2 million investment in Global Hotel Alliance (GHA). As a shareholder, we now have the opportunity to help guide the future growth of the world's largest alliance of independent hotel brands.

The past few months have also seen us launch Anantara Quy Nhon Villas in an undiscovered side of Vietnam, and Tivoli Évora Ecoresort on the lush plains of Alentejo, Portugal. In Qatar, the launch of Souq Al Wakra Hotel Qatar by Tivoli, Al Najada Doha Hotel by Tivoli and Al Najada Doha Hotel Apartments by Oaks mark both brands' expansion in the Middle East. These openings – along with a number of exciting updates to our existing portfolio in Portugal – demonstrate our commitment to strengthening our footprint and optimising our assets in key markets.

Foreseeing and responding to rising demand in popular destinations in Asia, we are proud to add Anantara Jinsha Chengdu Hotel, Avani Kota Kinabalu and Avani Central Busan to our growing pipeline.

With Arusha Coffee Lodge and The Manor at Ngorongoro having been accepted to the prestigious Signature Travel Network, Elewana Collection is widening its reach in North America's competitive luxury market.

Last but not least, we are delighted to have 26 of our properties recognised at the 2018 Condé Nast Traveler US Readers' Choice Awards, with Naladhu Private Island Maldives named the #1 Best Resort in the Indian Ocean and the #3 Best Resort in the World.

As 2018 draws to a close, I would like to express my gratitude for your invaluable partnership and support. If we have not yet had an opportunity to collaborate, I hope the dawn of the new year will bring us many opportunities to grow together.

Wishing you a happy, healthy and successful 2019.



Dillip Rajakarier
CEO, Minor Hotels
COO, Minor International

COMPLETION OF TENDER OFFER FOR NH HOTEL GROUP

Minor International has successfully completed our tender offer for shares in NH Hotel Group at a price of EUR 6.30 per share. The acquisition of NH Hotel Group has transformed us into a truly global hospitality company, with a platform of 516 properties in 53 countries across Asia Pacific, the Middle East, Africa, the Indian Ocean, Europe, South America and North America.

A total of 187,289,383 shares of NH Hotel Group, representing 47.8% of its outstanding shares, were tendered in the tender offer. Together with our pre-offer shareholding, we have secured a 94.1% shareholding stake in NH Hotel Group, at a total investment amount of EUR 2,317 million.

With the tender offer completed, we will immediately turn our focus to working closely with NH Hotel Group to complete integration-related tasks and to unlock value-accretive and mutually complementary benefits across both businesses.

"The combined MINT-NH Hotel Group platform offers an extended product range across our combined brand portfolio with global geographical coverage," commented William E. Heinecke, Founder and Chairman, Minor International (MINT). "This, combined with the opportunities to leverage the respective strengths of MINT and NH Hotel Group to our mutual benefit, make it an extremely exciting time for our companies, our shareholders and our valued guests."

Dillip Rajakarier, CEO, Minor Hotels added, "We have complete confidence in the NH Hotel Group's business fundamentals and anticipate strong earnings results in 2018 and beyond... NH Hotel Group has a clear, proven track record of delivering strong and consistent EBITDA growth, underpinned by a strategic, high-value hotel real estate portfolio and deep relationships with asset owners and customers throughout Europe and Latin America."

COMBINED MINOR HOTELS AND NH HOTEL GROUP PLATFORM



*As of December 2018

STRATEGIC INVESTMENT
IN GLOBAL HOTEL ALLIANCE

We recently acquired a 10% share in Global Hotel Alliance (GHA), investing a total of USD 3.2 million in the world’s largest alliance of independent hotel brands. With 33 brands, 550 hotels and over 112,000 rooms in 77 countries, GHA is the world’s largest alliance of independent hotel brands. Since joining GHA in 2007, we have grown our own brands and continue to acquire new ones, and our membership fits well with our multi-brand strategy. As a shareholder in the business, we will now have the opportunity to help guide its future growth.

GHA uses a shared technology platform to drive incremental revenues and create cost savings for its member brands – which includes Minor Hotels’ core brands. GHA’s award-winning loyalty programme, DISCOVERY, boasts 13 million members around the world.

We have been a longstanding member of the GHA since 2007, first entering with the Anantara brand. We now have the opportunity to support the alliance, which is currently investing in new CRM and shared technology to build on the success of the DISCOVERY loyalty programme.

The 13 million DISCOVERY members will produce US\$1.7 billion in room revenues in 2018, of which around US\$125 million is from customers moving between our member brands. We plan to double those numbers in the next few years, as independent brands look to collaborate with each other to share the common challenge of competing with the ever-consolidating major brands and third party distribution providers.



NEW ALL-VILLA SANCTUARY:
Anantara Quy Nhon Villas

Recently launched in Vietnam’s south central coast, Anantara Quy Nhon Villas showcases an undiscovered side of Vietnam. The property is defined by its boutique tranquility, attentive service and bespoke experiences, and adds to Anantara’s portfolio of luxury resorts in Vietnam.

Located in a secluded bay, Anantara Quy Nhon Villas comprises 26 one- and two-bedroom ocean-facing villas spread across seven hectares of landscaped tropical gardens. Locally-sourced materials, traditional craftsmanship and regional influences are discretely incorporated into the property’s contemporary design. With a focus on personalised service, each villa also comes with dedicated butler services and a range of customisable amenities.

Perched high on the hillside, the jungle-shrouded Anantara Spa brings the art of relaxation to new heights. Guests are invited to take advantage of Anantara’s signature Balance Wellness concept, as well as private sessions with visiting holistic healing experts.

Anantara Quy Nhon Villas is a 50-minute drive from Quy Nhon (Phu Cat) Airport and only a 20-minute drive from downtown Quy Nhon. Binh Dinh province, of which Quy Nhon is the capital city, features a host of local, off-the-beaten-track experiences for families, couples and groups of friends, with easy access to untouched beaches and cultural attractions such as the relics of Champa civilisation and centuries-old Buddhist pagodas.



NEW BEGINNINGS IN QATAR

The recent openings of Souq Al Wakra Hotel Qatar by Tivoli, Al Najada Doha Hotel by Tivoli and Al Najada Hotel Apartments by Oaks in Doha mark Tivoli’s and Oaks’ expansion in the Middle East, and Minor Hotels’ continued commitment in the region.

PRESTIGIOUS SEASIDE ESCAPE
Souq Al Wakra Hotel Qatar by Tivoli

Marking Tivoli’s entry into the Middle East, Souq Al Wakra Hotel Qatar by Tivoli is nestled on the shores of the Arabian Gulf in an up-and-coming seaside district south of Doha.

The new property is comprised of 101 rooms and suites within two former heritage houses, where original character has been splendidly preserved with the architecture mirroring a Qatari house or fortress.

Souq Al Wakra Hotel Qatar by Tivoli is adjacent to a public beach and promenade, and is only a 15-minute drive from Doha’s Hamad International Airport.



ELEGANCE IN DOWNTOWN DOHA
Al Najada Doha Hotel by Tivoli

Centrally located within walking distance of the historic Souq Waqif, Al Najada Doha Hotel by Tivoli brings together Arabic flair and European sophistication.

The 151-room property features open spaces, with balconies opening over the front piazza with city views or vistas of the West Bay skyline.

The property’s impressive Al Najada Ballroom opens onto a scenic courtyard and hosts up to 400 guests.



A NEW HOME AWAY FROM HOME

Al Najada Hotel Apartments by Oaks

A first for Oaks in Qatar, Al Najada Hotel Apartments by Oaks offers smart simplicity for business and leisure travellers in Doha.

The property features 100 expansive one-and two-bedroom apartments with ample dining and living spaces, fully-equipped kitchen as well as a range of wellness facilities at the adjoining Al Najada Doha Hotel by Tivoli.

Both Al Najada Doha Hotel by Tivoli and Al Najada Hotel Apartments by Oaks in Doha are located in the Al Najada Complex – adjacent to the historic Souq Waqif and within easy walking distance of the new Msheireb Downtown Doha development, Bank Street and the Museum of Islamic Art on the Corniche. They are also a convenient 15-minute drive from Doha’s Hamad International Airport and connected to the forthcoming new central rail terminal.



DISCOVER:
Doha

A city of modern skyscrapers, innovative leisure and entertainment, quiet bay waters, bustling souks and heritage treasures, Qatar’s capital offers travellers intrigue at every corner.

Get lost in the city’s souqs. Wander through a maze of arts and handicrafts, traditional foods, exotic spices, fragrant perfumes and rich fabrics. Take a break, enjoy a cup of mint tea and a spot of people watching.

At sunset, stroll along the six kilometre horse-shoe-shaped Corniche. Start at the southern end and walk towards West Bay for the best view of the city at dusk.



MINOR HOTELS:
Strengthening our presence in Asia

Recent additions to Minor Hotels’ portfolio in China, Malaysia and South Korea demonstrate our commitment to growth – foreseeing and responding to demand in up-and-coming destinations to place us firmly as a strong market leader in Asia and beyond.

A FIRST IN CHENGDU
Anantara Jinsha Chengdu Hotel

Renowned for its pleasant climate and rich cultural and culinary heritage, Chengdu is home to the world-renowned giant panda research base. Scheduled to open in 2021, Anantara Jinsha Chengdu Hotel will be the first luxury global hotel brand in the city’s Qingyang District, and a significant addition to our existing portfolio in China.

The 150-key property will be part of the integrated Essence Chengdu project, which is being developed by Chengdu Tai Hang Rui Hong Real Estate Co., Ltd. in a 200-hectare urban oasis a 30-minute drive from the city centre.

With currently no luxury nor global-branded hotels in the western Qingyang district, Anantara Jinsha Chengdu Hotel will be strategically positioned to cater to high-end leisure and business guests in this growing part of the city.



IN THE HEART OF SABAH’S CAPITAL
Avani Kota Kinabalu

We are pleased to expand our portfolio in Malaysia with an agreement with KTI Property Sdn. Bhd. to manage Avani Kota Kinabalu, due to debut in the fourth quarter of 2021.

Part of a mixed use development, the new-build property will open with 378 keys as well as an all-day dining restaurant, a rooftop pool and bar, and an expansive MICE space.

Kota Kinabalu or “KK” is the vibrant capital of Malaysia’s Sabah state and home to Mount Kinabalu –Southeast Asia’s highest peak and a UNESCO World Heritage Site. The Kinabalu National Park shelters diverse native flora and fauna, and the coastal city is also a popular island-hopping destination.



THE PERFECT BASE IN BUSAN
Avani Central Busan

Avani Central Busan, planned for launch in South Korea’s most populated city in the first quarter of 2019, is ideally located in Busan’s city centre and joins Avani Busan which was signed last year.

Just a 30-minute drive from Gimhae International Airport, the new-built property will feature 289 rooms and suites with sweeping views of the city or the harbour. It will be part of the mixed-used Munhyeon Finance Complex, which currently houses the Busan International Finance Centre (BIFC).

For business travellers, Avani Central Busan is in the centre of the business district and only a 15-minute drive from Busan Exhibition & Convention Centre. For leisure travellers, the property is the perfect base for experiencing Busan, with the city’s popular attractions only 15 to 30 minutes by car or public transport.



MEET:
Ramine Benham
Vice President, Development
Europe, Middle East and Africa

With a prominent career in hospitality development, operations, consulting and asset management, Ramine will be responsible for continuing to drive strategic growth for Minor Hotels in key destinations across EMEA.

Ramine’s previous experience includes senior roles with JLL Middle East & Africa, the M.A. Kharafi Group, Starwood Hotels & Resorts and Marriott International. Ramine is a French national and will be based at Minor Hotels’ regional office in Dubai.

EXCITING DEVELOPMENTS
FOR TIVOLI HOTELS & RESORTS

Tivoli Hotels & Resorts has seen a number of exciting developments following its 85th anniversary, demonstrating Minor Hotels’ continued commitment to further invest in and expand the brand across new and existing markets.

A NEW TRANQUIL GETAWAY
Tivoli Évora Ecoresort

Tivoli Évora Ecoresort is now open as the brand’s 11th property in Portugal and its first in the Alentejo region, where sustainable tourism is on the rise.

Tivoli Évora Ecoresort is located on the lush plains of Alentejo: a five-minute drive from the historic centre of Évora – a UNESCO World Heritage Site, and a one-hour drive from the capital Lisbon.

56 sustainably-designed suites are carefully placed around 38,000 square metres of forested grounds. Spa and wellness is a focal point, in addition to personalised wellness programmes built around mindful eating, exercise and nature-based activities.

Inspired by the cultural treasures and natural beauty of the region, Tivoli Experiences on offer in the property include historic walks, nature hiking, skydiving, stargazing, sunset hot air balloon rides and artisan food tours.



UNVEILING
The new Algarve Congress Centre

The Algarve Congress Centre has been launched after a EUR 10 million investment from Minor Hotels as one of the largest and most modern facilities for meetings, incentives, conferences and exhibitions (MICE) in Europe.

Located adjacent to Tivoli Marina Vilamoura Algarve Resort in southern Portugal, the new event space comprises of 22 rooms spread over a total area of 7,050 square metres, with a total capacity of up to 3,000 people. The versatile plenary room, the Fénix, features a 10 metre-high ceiling and an expansive terrace with views over Vilamoura Marina and the Atlantic Ocean.

Combining a strategic location, state-of-the-art facilities with world-class service, the launch repositions Tivoli Marina Vilamoura Algarve Resort as a key player in the MICE market.



TWO SOPHISTICATED REVAMPS

Two Tivoli properties have been relaunched following comprehensive renovations, reinforcing our commitment to optimising our strategic footprint in an increasingly competitive market.

TIVOLI COIMBRA HOTEL

Tivoli Coimbra Hotel has completed major refurbishment to better capture rate upside and address the needs of discerning guests in Portugal’s medieval capital.

The property’s 100 rooms and suites now boast sleek design, updated amenities and a new family suite category to cater for this important segment.

Its five meeting rooms now feature upgraded design and audio visual technology to enhance the property’s appeal in the MICE market. Located in the spacious lobby area, Simone – the property’s new coffee shop – is ideal for those seeking quick bites, hearty meals and weekend brunches in a warm, inviting space.



TIVOLI LAGOS ALGARVE HOTEL

Tivoli Lagos Algarve Hotel has re-opened following an extensive five-month, EUR 4.6 million renovation.

The property’s 205 rooms and suites have been redecorated to reflect modern Algarvian touches and traditional Moorish influences.

Dining options are now offered in four restaurants and a bar, including La Terrazza, a new concept featuring the best of Italian cuisine. Leisure and wellness services have been enhanced, with more Tivoli Experiences on offer for a wider range of guest segments.



ELEWANA COLLECTION:
Widening our reach in North America

Two Elewana Collection properties in Tanzania, Arusha Coffee Lodge and The Manor at Ngorongoro, have been accepted to join the prestigious Signature Travel Network. This partnership allows Elewana Collection to capture more opportunities in North America’s competitive luxury market.

Signature Travel Network boasts a network of more than 7,000 travel professionals across North America. Through this partnership, Arusha Coffee Lodge and The Manor at Ngorongoro join the network’s carefully-curated list of the world’s most prestigious and luxurious properties.

Arusha Coffee Lodge is situated on the fertile grounds of a coffee plantation on the doorstep of Arusha, making it the perfect start or end to an African safari. The property combines the warmth of an African welcome with the elegance of a boutique hotel, with all rooms and suites boasting views of the surrounding verdant gardens.



Also located on a coffee estate, **The Manor at Ngorongoro** is a Cape Dutch-style homestead of 18 luxurious cottage suites. The Ngorongoro Conservation Area, containing the Ngorongoro Crater, is often dubbed ‘Africa’s Eden’.

Both properties offer a host of experiences, including estate and coffee tours for guests interested in learning more about Tanzania’s famous produce.

Elewana Collection’s camps, lodges and beach hotels across East Africa are recognised for offering exceptional experiences in a competitive region, and firmly integrating an environmental and social philosophy into its business.



IN THE NEWS

See what some of the world’s leading publications have to say about us in the past few months.



“[Anantara Kihavah Maldives Villas] offers a host of unusual activities to leave behind a lifetime of memories.”

Prestige, June 2018



“Anantara Al Jabal Al Akhdar Resort seems to emerge from the rocky landscape as its terracotta-hued buildings ... heave into view.”

“[Al Baleed Resort Salalah by Anantara] has its heart a long infinity pool that stretches to a private beach.”

Australian Gourmet Traveller, June 2018



“If it’s wellness you seek, there are few places better than Anantara Peace Haven Tangalle Resort.”

AsiaSpa, May-June 2018



“The beach at [Anantara Peace Haven Tangalle Resort] wake up to the surf...”

The Australian, August 2018



“[Avani+ Luang Prabang] is a cozy haven whose roofline, wraparound balconies and facade quietly merge into the surrounding streetscape...”

Harper's Bazaar, July 2018



“Beach hop to Kalutara, where the Kalu Ganga River meets the Indian Ocean at the 105-key Avani Kalutara Resort.”

Condé Nast Traveller India, Aug-Sep 2018



“Explore an elusive Indochina on board Mekong Kingdom’s Gypsy...”

Ultratravel, September 2018



“Hang ten with the best of Bali’s wave-riders, and learn to surf with Anantara Uluwatu.”

Travel + Leisure Southeast Asia, May 2018

INDUSTRY RECOGNITIONS

From the innovative design of our properties to our unique F&B and wellness offering, we take pride in the accolades we have received from some of the world’s top travel awards. They reflect the strength and enduring appeal of Minor Hotels and its brands in the world’s most competitive markets.

Condé Nast Traveler US Readers’ Choice Awards 2018



The Best Resorts in the World
#3 – Naladhu Private Island Maldives

The Best Resorts in the Indian Ocean

- #1 – Naladhu Private Island Maldives
- #7 – Niyama Private Island Maldives
- #14 – Anantara Veli Maldives Resort
- #15 – Anantara Kihavah Maldives Villas
- #18 – Anantara Dhigu Maldives Resort

The Best Resorts in the Middle East

- #1 – Qasr Al Sarab Desert Resort by Anantara
- #2 – Anantara The Palm Dubai Resort
- #3 – Al Baleed Resort Salalah by Anantara
- #4 – Anantara Al Jabal Al Akhdar Resort
- #6 – Anantara Sir Bani Yas Island Resort

The Best Resorts in Asia

- #14 – Anantara Hua Hin Resort
- #15 – Anantara Uluwatu Bali Resort
- #16 – Anantara Peace Haven Tangalle Resort
- #20 – Anantara Golden Triangle Elephant Camp & Resort
- #24 – Anantara Chiang Mai Resort
- #32 – Anantara Seminyak Bali Resort
- #41 – Anantara Hoi An Resort

The Best Resorts in Europe

- #14 – Anantara Vilamoura Algarve Resort

The Best Resorts in Africa

- #18 – Anantara Bazaruto Island Resort
- #21 – Anantara Medjumbe Island Resort
- #28 – Avani Victoria Falls Resort

The Best Hotels in Bangkok

- #3 – Anantara Siam Bangkok Hotel

The Best Hotels in Africa

- #18 – Royal Livingstone Victoria Falls Zambia Hotel by Anantara

The Best Hotels in Spain & Portugal

- #4 – Tivoli Avenida Liberdade Lisboa

The Best Hotels in the Middle East

- #13 – Souq Waqif Boutique Hotels by Tivoli

Travel + Leisure – The Top 20 Hotel Brands in the World
Anantara Hotels, Resorts & Spas

Travel + Leisure – Top 10 Resort Hotels: Southeast Asia
Anantara Golden Triangle Elephant Camp & Resort | Four Seasons Resort Koh Samui | Four Seasons Resort Chiang Mai | Four Seasons Tented Camp Golden Triangle



Niyama Private Islands Maldives
Destinations of the World News – The Best of the Maldives: Best for Young VIPs

Villa Similan at Layan Residences by Anantara
Elite Traveler – Top 100 Suites



World Spa Awards 2018

Anantara Hotels, Resorts & Spas | Anantara Veli Maldives Resort | Anantara Hua Hin Resort | Anantara Al Jabal Al Akhdar Resort | Anantara Bazaruto Island Resort | The Royal Livingstone Victoria Falls Zambia Hotel by Anantara | Banana Island Resort Doha by Anantara | Banana Island Resort Doha by Anantara | Anantara Sanya Resort

Wine Spectator Restaurant Awards 2018

Chi at Anantara Angkor Resort | MoonLite Kitchen and Bar at Anantara Seminyak Bali Resort | Edge and Tribal at Niyama Private Islands Maldives | Origami at Anantara Veli Maldives Resort | Sea.Fire.Salt at Anantara Dhigu Maldives Resort | Sea.Fire.Salt.Sky at Anantara Kihavah Maldives Villas | The Living Room at Naladhu Private Island Maldives



Avani+ Luang Prabang

Conde Nast Traveler Spain: Hot List 2018
Town & Country: The Best New Hotels in the World
CNN Travel: 18 Best Places to Travel for the Summer of 2018

AvaniMe digital campaign

Asia Pacific Excellence Awards 2018 – Winner: Content Marketing

Anantara Hotels, Resorts & Spas

DISCOVERY Awards – Winner: Local Experiences 2018

World Luxury Spa Awards 2018

Anantara The Palm Dubai Resort | Anantara Angkor Resort | Banana Island Resort Doha by Anantara | Souq Waqif Boutique Hotels by Tivoli

ARGENTINA
NH BARILOCHE EDELWEISS
NH BUENOS AIRES 9 DE JULIO
NH BUENOS AIRES CITY
NH BUENOS AIRES CRILLON
NH BUENOS AIRES FLORIDA
NH BUENOS AIRES LATINO
NH BUENOS AIRES TANGO
NH CORDOBA PANORAMA
NH CORDOBA URBANO
NH GRAN HOTEL PROVINCIAL
NH HOTEL CASINO
NH MENDOZA CORDILLERA
NH COLLECTION BUENOS AIRES CENTRO HISTÓRICO
NH COLLECTION BUENOS AIRES JOUSTEN
NH COLLECTION BUENOS AIRES LANCASTER
AUSTRALIA
AVANI BROADBEACH GOLD COAST RESIDENCES
AVANI CENTRAL MELBOURNE RESIDENCES
ISTAY PRECINCT
ISTAY RIVER CITY
OAKS 212 MARGARET
OAKS ASPIRE APARTMENTS
OAKS AURORA
OAKS BROOME
OAKS CABLE BEACH SANCTUARY
OAKS CALYPSO PLAZA
OAKS CARLYLE
OAKS CASINO TOWERS
OAKS CHARLOTTE TOWERS
OAKS CYPRESS LAKES RESORT
OAKS ELAN DARWIN
OAKS EMBASSY
OAKS FELIX
OAKS FESTIVAL TOWERS
OAKS GATEWAY ON PALMER
OAKS GOLDSBROUGH APARTMENTS
OAKS GRAND APARTMENT
OAKS GRAND GLADSTONE
OAKS HARMONY SYDNEY
OAKS HORIZONS
OAKS HYDE PARK PLAZA
OAKS LAGOONS
OAKS LEXICON APARTMENTS
OAKS LIBERTY TOWERS
OAKS LURE
OAKS MEWS
OAKS MIDN LEMQUINT
OAKS MON KOMO
OAKS M ON PALMER
OAKS MORANBAH
OAKS OASIS RESORT
OAKS ON CASTLEREAGH
OAKS ON COLLINS
OAKS ON LONSDALE
OAKS ON MARKET
OAKS ON WILLIAM
OAKS PACIFIC BLUE RESORT
OAKS PLAZA PIER
OAKS RIVERMARE
OAKS SEAFORTH RESORT
OAKS SOUTH YARRA
OAKS SOUTHBANK
OAKS TRAFALGAR SYDNEY
OAKS WATERFRONT RESORT
OAKS WOOLLOONGABBA
THE MILTON BRISBANE
WRAP ON SOUTHBANK
AUSTRIA
NH DANUBE CITY
NH GRAZ CITY
NH SALZBURG CITY
NH VIENNA AIRPORT CONFERENCE CENTER
NH WIEN BELVEDERE
NH WIEN CITY
NH COLLECTION WIEN ZENTRUM
BELGIUM
NH BRUGGE
NH BRUSSELS AIRPORT
NH BRUSSELS BLOOM
NH BRUSSELS CARREFOUR DE L'EUROPE
NH BRUSSELS EU BERLAYMONT
NH BRUSSELS GRAND PLACE ARENBERG
NH BRUSSELS LOUISE
NH BRUSSELS STEPHANIE
NH GENT BELFORT
NH GENT SINT PIETERS
NH MECHELEN
NH COLLECTION BRUSSELS CENTRE
NH COLLECTION BRUSSELS GRAND SABLON
BOTSWANA
AVANI GABORONE RESORT & CASINO
BRAZIL
NH CURITIBA THE FIVE
TIVOLI ECORESORT PRAIA DO FORTE BAHIA
TIVOLI MOFARREJ SAO PAULO HOTEL
CAMBODIA
ANANTARA ANGKOR RESORT
CHILE
NH ANTOFAGASTA
NH CIUDAD DE SANTIAGO
NH IQUIQUE
NH COLLECTION PLAZA SANTIAGO
CHINA
ANANTARA GUIYANG RESORT
ANANTARA SANYA RESORT
ANANTARA XISHUANGBANNA RESORT
COLOMBIA
NH BOGOTÁ BOHEME ROYAL
NH BOGOTÁ METROTEL ROYAL
NH BOGOTÁ PAVILLON ROYAL
NH BOGOTÁ URBAN 26 ROYAL
NH BOGOTÁ URBAN 93 ROYAL
NH CALI ROYAL
NH CARTAGENA URBAN ROYAL
NH COLLECTION BARRANQUILLA SMARTSUITES ROYAL
NH COLLECTION BOGOTÁ ANDINO ROYAL
NH COLLECTION BOGOTÁ HACIENDA ROYAL
NH COLLECTION BOGOTÁ TELEPORT ROYAL
NH COLLECTION BOGOTÁ TERRA 100 ROYAL
NH COLLECTION BOGOTÁ WTC ROYAL
NH COLLECTION MEDELLIN ROYAL
CUBA
NH CAPRI LA HABANA
NH COLLECTION VICTORIA LA HABANA
CZECH REPUBLIC
NH PRAGUE CITY
NH COLLECTION OLOMOUC CONGRESS
NH COLLECTION PRAGUE
DOMINICAN REPUBLIC
NH PUNTA CANA
BREATHLESS PUNTA CANA
NOW GARDEN PUNTA CANA
NOW LARIMAR PUNTA CANA
NOW ONYX PUNTA CANA
SECRETS ROYAL BEACH PUNTA CANA
ECUADOR
NH COLLECTION QUITO ROYAL
FRANCE
NH LYON AIRPORT
NH NICE
NH TOULOUSE AIRPORT
NH COLLECTION MARSEILLE
NHOW MARSEILLE

GERMANY
NH BERLIN ALEXANDERPLATZ
NH BERLIN CITY OST
NH BERLIN CITY WEST
NH BERLIN KREUZBERG
NH BERLIN KURFÜRSTENDAMM
NH BERLIN POTSDAM CONFERENCE CENTER
NH BERLIN POTSDAMER PLATZ
NH BERLIN TREPTOW
NH BINGEN
NH DEGGENDORF
NH DESSAU
NH DORTMUND
NH DRESDEN NEUSTADT
NH DÜSSELDORF CITY
NH DÜSSELDORF CITY NORD
NH DÜSSELDORF KÖNIGSALLEE
NH ERLANGEN
NH ESSEN
NH FRANKFURT AIRPORT
NH FRANKFURT AIRPORT WEST
NH FRANKFURT MESSE
NH FRANKFURT MÖRDELLEN CONFERENCE CENTER
NH FRANKFURT NIEDERAD
NH FRANKFURT VILLA
NH FÜRTH NÜRNBERG
NH HAMBURG ALTONA
NH HAMBURG HORNERN RENNBACHN
NH HAMBURG MITTE
NH HEIDELBERG
NH HIRSCHBERG HEIDELBERG
NH INGOLSTADT
NH KLÖSTERLE NÖRDLINGEN
NH KÖLN ALTSTADT
NH LEIPZIG MESSE
NH LUDWIGSBURG
NH MAGDEBURG
NH MANNHEIM VIERNHEIM
NH MÜNCHEN AIRPORT
NH MÜNCHEN CITY SÜD
NH MÜNCHEN MESSE
NH MÜNCHEN OST CONFERENCE CENTER
NH MÜNCHEN UNTERHACHING
NH OBERHAUSEN
NH POTSDAM
NH SCHWERIN
NH STUTTGART AIRPORT
NH STUTTGART SINDELINGEN
NH WEINHEIM
NH WIESBADEN
NH COLLECTION BERLIN MITTE AM CHECKPOINT CHARLIE
NH COLLECTION BERLIN MITTE FRIEDRICHSTRASSE
NH COLLECTION DRESDEN ALTMARKT
NH COLLECTION FRANKFURT CITY
NH COLLECTION HAMBURG CITY
NH COLLECTION KÖLN MEDIAPARK
NH COLLECTION MÜNCHEN BAVARIA
NH COLLECTION NÜRNBERG CITY
NHOW BERLIN
HAITI
NH HAITI EL RANCHO
HUNGARY
NH BUDAPEST CITY
INDIA
OAKS BODHGAYA
INDONESIA
ANANTARA SEMINYAK BALI RESORT
ANANTARA ULUWATU BALI RESORT
ITALY
NH ANCONA
NH BERGAMO
NH BOLOGNA DE LA GARE
NH BOLOGNA VILLANOVA
NH CATTAGIRONE VILLA SAN MAURO
NH CATANIA CENTRO
NH CATANIA PARCO DEGLI ARAGONESI
NH FIRENZE
NH FIRENZE ANGLO AMERICAN
NH GENOVA CENTRO
NH LA SPEZIA
NH LECCO PONTEVECCHIO
NH LINATE
NH MILANO 2
NH MILANO 2 RESIDENCE
NH MILANO CONCORDIA
NH MILANO CONGRESS CENTRE
NH MILANO FIERA
NH MILANO MACHIAVELLI
NH MILANO PALAZZO MOSCOVA
NH MILANO TOURING
NH NAPOLI AMBASSADOR
NH ORIO AL SERIO
NH PADOVA
NH PALERMO
NH PARMA
NH PISA
NH RAVENNA
NH ROMA VILLA CARPEGNA
NH SAVONA DARSENA
NH SIENA
NH TRENTO
NH TRIESTE
NH TORINO CENTRO
NH TORINO LINGOTTO CONGRESS
NH TORINO SANTO STEFANO
NH VENEZIA LAGUNA PALACE
NH VENEZIA RIO NOVO
NH COLLECTION GRAND HOTEL CONVENTO DI AMALFI
NH COLLECTION FIRENZE PORTA ROSSA
NH COLLECTION GENOVA MARINA
NH COLLECTION MILANO PORTA NUOVA
NH COLLECTION MILANO PRESIDENT
NH COLLECTION ROMA CENTRO
NH COLLECTION ROMA GIUSTINIANO
NH COLLECTION ROMA PALAZZO CINQUECENTO
NH COLLECTION ROMA VITTORIO VENETO
NH COLLECTION TORINO PIAZZA CARLINA
NH COLLECTION TAORMINA
NH COLLECTION VENEZIA PALAZZO BAROCCI
NHOW MILANO
KENYA
AFROCHIC DIANI BEACH
ELEPHANT PEPPER CAMP MASAI MARA
ELSA'S KORJE MERU
JOY'S CAMP SHABA
KIFARU HOUSE
KITICH CAMP MATHEWS FOREST
LEWA SAFARI CAMP
LOISABA TENTED CAMP
LOISABA STAR BEDS
SAND RIVER MASAI MARA
TORTILIS CAMP AMBOSELI
LAKES
AVANI+ LUANG PRABANG
LESOTHO
AVANI LESOTHO HOTEL & CASINO
AVANI MASERI
LUXEMBOURG
NH LUXEMBOURG
MALAYSIA
AVANI SEPANG GOLDCOAST RESORT
MALDIVES
ANANTARA DHIGU MALDIVES RESORT
ANANTARA KIHAVAH MALDIVES VILLAS

ANANTARA VELI MALDIVES RESORT
NALADHU PRIVATE ISLAND MALDIVES
NIYAMA PRIVATE ISLANDS MALDIVES
MEXICO
NH COATZACOALCOS
NH MEXICO CITY CENTRO HISTÓRICO
NH MEXICO CITY VALLE DORADO
NH MONTERREY LA FE
NH PUEBLA CENTRO HISTÓRICO
NH PUEBLA FINSA
NH QUERETARO
NH SAN LUIS POTOSÍ
NH COLLECTION GUADALAJARA CENTRO HISTÓRICO
NH COLLECTION GUADALAJARA PROVIDENCIA
NH COLLECTION LEÓN EXPO
NH COLLECTION MEXICO CITY AIRPORT T2
NH COLLECTION MEXICO CITY REFORMA
NH COLLECTION MEXICO CITY SANTA FE
NH COLLECTION MONTERREY SAN PEDRO
HILTON AEROPUERTO
MOZAMBIQUE
ANANTARA BAZARUTO ISLAND RESORT
ANANTARA MEDJUMBE ISLAND RESORT
AVANI REMBA BEACH
MATEMO ISLAND RESORT
RADISSON BLU HOTEL & RESIDENCE MAPUTO
NAMIBIA
AVANI WINDHOEK HOTEL & CASINO
NEW ZEALAND
AUCKLAND HARBOUR OAKS
AVANI METROPOLIS AUCKLAND RESIDENCES
OAKS CLUB RESORT
OAKS SHORES
OMAN
AL BALEED RESORT SALALAH BY ANANTARA
ANANTARA AL JABAL AL AKHDAR RESORT
POLAND
NH POZNAN
PORTUGAL
ANANTARA VILAMOURA ALGARVE RESORT
AVANI AVENIDA LIBERDADE LISBON
NH LISBOA CAMPO GRANDE
NH COLLECTION LISBOA LIBERDADE
NH COLLECTION PORTO BATALHA
TIVOLI AVENIDA LIBERDADE LISBOA HOTEL
TIVOLI CARVOEIRO ALGARVE RESORT
TIVOLI COIMBRA HOTEL
TIVOLI EVORA ECORESORT
TIVOLI LAGOS ALGARVE RESORT
TIVOLI MARINA VILAMOURA ALGARVE RESORT
TIVOLI MARINA PORTIMÃO ALGARVE RESORT
TIVOLI ORIENTE LISBOA HOTEL
TIVOLI PALÁCIO DE SETEIS SINTRA HOTEL
TIVOLI SINTRA HOTEL
THE RESIDENCES AT VICTORIA CLUB DE GOLFE
QATAR
AL NAJADA DOHA HOTEL APARTMENTS BY OAKS
AL NAJADA DOHA HOTEL BY TIVOLI
BANANA ISLAND RESORT DOHA BY ANANTARA
SOUK AL WARRA HOTEL QATAR BY TIVOLI
SOUQ WAQIF BOUTIQUE HOTELS BY TIVOLI
ROMANIA
NH BUCHAREST
NH TIMISOARA
SEYCHELLES
AVANI BARBARONS SEYCHELLES RESORT
SLOVAKIA
NH BRATISLAVA GATE ONE
SOUTH AFRICA
NH CAPE TOWN THE LORD CHARLES
SPAIN
NH ALICORCÓN
NH ALICANTE
NH AMISTAD MURCIA
NH AVENIDA JEREZ
NH BARCELONA DIAGONAL CENTER
NH BARCELONA EIXAMPLE
NH BARCELONA ENTENZA
NH BARCELONA LA MAQUINISTA
NH BARCELONA LES CORTS
NH BARCELONA STADIUM
NH BILBAO DEUSTO
NH CAMPO CARTAGENA
NH CAMPO DE GIBRALTAR
NH CANCELLER AYALA VITORIA
NH CARTAGENA
NH CASTELLÓN MINDORO
NH CASTELLÓN TURCOSA
NH CIUDAD DE ALMERIA
NH CIUDAD DE CUENCA
NH CIUDAD DE SANTANDER
NH CIUDAD DE VALENCIA
NH CIUDAD DE VALLADOLID
NH CIUDAD DE ZARAGOZA
NH CIUDAD REAL
NH CIUTAT DE REUS
NH CORDOBA CALIFA
NH CORNELLA
NH GRAN HOTEL CASINO EXTREMADURA
NH GIJÓN
NH IMPERIAL PLAYA
NH LA AVANZADA
NH LAS PALMAS PLAYA LAS CANTERAS
NH LEGANÉS
NH LLEIDA PIRINEOS
NH LOGROÑO
NH LOGROÑO HERENCIA RIOJA
NH LUZ HUELVA
NH MADRID ALONSO MARTÍNEZ
NH MADRID ATOTCHA
NH MADRID BALBOA
NH MADRID BARAJAS AIRPORT
NH MADRID CHAMBERÍ
NH MADRID LAGASCA
NH MADRID LAS TABLAS
NH MADRID NACIONAL
NH MADRID PASEO DE LA HABANA
NH MADRID PRÍNCIPE DE VERGARA
NH MADRID RIBERA DEL MANZANARES
NH MADRID SUR
NH MADRID VENTAS
NH MADRID ZURBANO
NH MÁLAGA
NH MARBELLA
NH OURENSE
NH OVIEDO PRINCIPADO
NH PAMPLONA IRUÑA PARK
NH PARLA
NH PORTA BARCELONA
NH POZUELO CIUDAD DE LA IMAGEN
NH RAMBLA DE ALICANTE
NH SANT BOI
NH SANTO BARCELONA
NH SAN SEBASTIÁN DE LOS REYES
NH SAN PEDRO DE ALCÁNTARA
NH SALAMANCA PUERTA DE LA CATEDRAL
NH SEVILLA PLAZA DE ARMAS
NH SEVILLA VIAPOL
NH SOTOGRADE
NH SPORT
NH TENERIFE
NH VALENCIA CENTER
NH VALENCIA LAS ARTES
NH VALENCIA LAS CIENCIAS

NH VALLADOLID BÓLAGO
NH VILLA DE COSLADA
NH ZAMORA PALACIO DEL DUERO
NH COLLECTION AMISTAD CORDOBA
NH COLLECTION BARCELONA CONSTANZA
NH COLLECTION BARCELONA GRAN HOTEL CALDERÓN
NH COLLECTION BARCELONA PÓDIUM
NH COLLECTION CÁCERES PALACIO DE OQUENDO
NH COLLECTION GRANADA VICTORIA
NH COLLECTION GRAN HOTEL DE ZARAGOZA
NH COLLECTION LEÓN PLAZA MAYOR
NH COLLECTION MADRID ABASCAL
NH COLLECTION MADRID COLÓN
NH COLLECTION MADRID EUROBUILDING
NH COLLECTION MADRID GRAN VÍA
NH COLLECTION MADRID PALACIO DE TEPA
NH COLLECTION MADRID PASEO DEL PRADO
NH COLLECTION MADRID SUECIA
NH COLLECTION PALACIO DE ARANJUEZ
NH COLLECTION PALACIO DE AVILÉS
NH COLLECTION PALACIO DE BURGOS
NH COLLECTION SALAMANCA PALACIO DE CASTELLANOS
NH COLLECTION SAN SEBASTIÁN ARÁNZAZU
NH COLLECTION SANTIAGO DE COMPOSTELA
NH COLLECTION SEVILLA
NH COLLECTION VALENCIA COLÓN
NH COLLECTION VIGO
NH COLLECTION VILLA DE BILBAO
HOTEL ALMENARA
SRI LANKA
ANANTARA KALUTARA RESORT
ANANTARA PEACE HAVEN TANGALLE RESORT
AVANI BENTOTA RESORT
AVANI KALUTARA RESORT
CLUB HOTEL DOLPHIN
HOTEL SIGIRIYA
SWITZERLAND
NH FRIBOURG
NH GENEVA AIRPORT
NH GENEVA CITY
NH ZÜRICH AIRPORT
TANZANIA
ARUSHA COFFEE LODGE
KILINDI ZANZIBAR
SERENGETI MIGRATION CAMP
SERENGETI PIONEER CAMP
TARANGIRE TREETOPS
THE MANOR AT NGORONGORO
THAILAND
ANANTARA BAAN RAIPRASONG BANGKOK SERVICED SUITES
ANANTARA BOPHUT KOH SAMUI RESORT
ANANTARA CHIANG MAI RESORT
ANANTARA GOLDEN TRIANGLE ELEPHANT CAMP & RESORT
ANANTARA HUA HIN RESORT
ANANTARA LAWANA KOH SAMUI RESORT
ANANTARA LAYAN PHUKET RESORT
ANANTARA MAI KHAO PHUKET VILLAS
ANANTARA RASANANDA KOH PHANGAN VILLAS
ANANTARA RIVERSIDE BANGKOK RESORT
ANANTARA SATHORN BANGKOK HOTEL
ANANTARA SIAM BANGKOK HOTEL
AVANI+ BANGKOK
AVANI+ HUA HIN
AVANI+ SAMUI
AVANI ATRIUM BANGKOK
AVANI KHON KAEN HOTEL & CONVENTION CENTRE
AVANI PATTAYA RESORT
FOUR SEASONS RESORT CHIANG MAI
FOUR SEASONS RESORT KOH SAMUI
FOUR SEASONS TENTED CAMP GOLDEN TRIANGLE
JW MARRIOTT PHUKET RESORT & SPA
OAKS BANGKOK SATHORN
THE FT. REGIS BANGKOK
THE NETHERLANDS
NH AMERSFOORT
NH AMSTERDAM CARANSA
NH AMSTERDAM CENTRE
NH AMSTERDAM MUSEUM QUARTER
NH AMSTERDAM NOORD
NH AMSTERDAM SCHILLER
NH AMSTERDAM SCHIPHOL AIRPORT
NH AMSTERDAM ZUID
NH ARNHEM RIJNHOTEL
NH ATLANTA ROTTERDAM
NH ATLANTIC DEN HAAG
NH BEST
NH BUSSUM JAN TABAK
NH CAPELLE
NH CARLTON AMSTERDAM
NH CENTRE UTRECHT
NH CITY CENTRE AMSTERDAM
NH DEN HAAG
NH EINDHOVEN CONFERENCE CENTRE KONINGSHOF
NH GELDROP
NH GRONINGEN
NH GRONINGEN HOTEL DE VILLE
NH MAASTRICHT
NH NAARDEN
NH NOORDWIJK CONFERENCE CENTRE LEEUWENHORST
NH UTRECHT
NH VELUWE SPARENHORST
NH WAALWIJK
NH ZANDVOORT
NH ZOETERMEER
NH COLLECTION AMSTERDAM BARBIZON PALACE
NH COLLECTION AMSTERDAM DOELEN
NH COLLECTION AMSTERDAM GRAND HOTEL KRASNAPOLSKY
NH COLLECTION EINDHOVEN CENTRE
NHOW ROTTERDAM
UNITED ARAB EMIRATES
ANANTARA SIR BANI YAS ISLAND RESORTS AL SAHEL
ANANTARA SIR BANI YAS ISLAND RESORTS AL YAMM
ANANTARA THE PALM DUBAI RESORT
AVANI DEIRA DUBAI
DESERT ISLANDS RESORT & SPA BY ANANTARA
EASTERN MANGROVES HOTEL & SPA BY ANANTARA
OAKS LIWA EXECUTIVE SUITES
OAKS LIWA HEIGHTS
QASR AL SARAB DESERT RESORT BY ANANTARA
UNITED KINGDOM
NH LONDON KENSINGTON
THE BEAUMONT
BELLANGER
BRASSERIE ZÉDEL
CAFÉ WOLSELEY
COLBERT
FISCHER'S
THE DELAUNAY
THE WOLSELEY
UNITED STATES OF AMERICA
NH NEW YORK JOLLY MADISON TOWERS
URUGUAY
NH MONTEVIDEO COLUMBIA
VIETNAM
ANANTARA HOI AN RESORT
ANANTARA MUI NE RESORT
ANANTARA QUY NHON VILLAS
AVANI HAI PHONG HARBOUR VIEW
AVANI QUY NHON RESORT
ZAMBIA
AVANI VICTORIA FALLS RESORT
ROYAL LIVINGSTONE VICTORIA FALLS ZAMBIA HOTEL BY ANANTARA